

Canadian Army Command and Staff College
Post Office Box 17000, Stn Forces
Kingston, Ontario K7K 7B4



Collège de commandement et d'état-major de canadienne
Case postale 17000, Succursale Forces
Kingston, Ontario K7K 7B4

4760-3 (D Res IT & E)

3 March 2025

Distribution List

**INVITATION: CANADIAN ARMY
ARMY OPERATIONS COURSE 49 - FINAL EXERCISES**

1. I wish to extend an invitation to the Republic of Estonia to nominate an officer from the Estonian Land Forces to attend the final exercises of the Army Operations Course (AOC 49) to be held at the Canadian Army Command and Staff College in Kingston, Ontario from 1 to 20 July 2025.
2. The final exercises of the course train high tempo brigade level operations. Using a computer simulated environment, participants will plan and conduct formation level operations, employing command staff procedures for land operations. The Canadian staff system will be taught with an emphasis on operations, logistics and intelligence procedures within a multinational brigade group. There will be approximately 100 officers participating in the exercises, with the majority being Canadian and ten from other nations.
3. Rations and quarters will be available at the composite rate of \$40.00 Canadian dollars per day. Funding for each candidate's pay, travel, rations and quarters are the responsibility of their home nation. It is requested that the officers be nominated as soon as possible so that contact may be established. My staff will send complete administrative instructions to the selected candidates once they are identified.
4. Please find enclosed a nomination form and a guide that provides administrative details. The success of the Primary Reserve Army Operations Course is obtained, in part, through the exchange of experience and knowledge contributed by the individual participants on the course and on these final exercises. It has been our experience that both international and Canadian participants benefit from this integrated approach to training. Should you have any questions, please contact the Dean of Reserve Individual Training and Education, Lieutenant-Colonel Marc Gallant, at (613) 541-5010 xt 3286 or Marc.Gallant3@forces.gc.ca via email.

F.G. Auld, CD
Colonel
Commandant

Distribution List (Page 2)

Distribution List

Action

Canadian Defence Attaché Republic of Estonia
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Information

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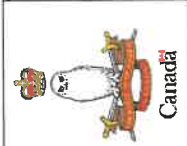
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CANADIAN ARMY COMMAND AND STAFF COLLEGE
FINAL EXERCISES
ARMY OPERATIONS COURSE 52
PARTICIPANT APPLICATION

1.

PARTICIPANT INFORMATION		
Rank	Surname	Given Names
Mailing Address		
Phone Number		
Email(s) (include an email address that is accessed daily)		
Primary Language		
Secondary Language(s) (if applicable)		

2.

SERVICE INFORMATION			
Corps, Branch or Regiment	Military Occupation	Length of Service	
Current Position		Date of Promotion to Current Rank	Date of Enrolment

3.

MILITARY RESUME		
National Qualifications Command and Staff College (if attended)	Name of Institution or Course	Dates
Army Junior Staff Officer Course or equivalent (if attended)		
Army Tactical Operations Course or equivalent		
Any Other Relevant Course		
SECRET Security Clearance		

Operational Experience		
Operation / Location		Dates

4.

PARTICIPANT NOMINATION FINAL EXERCISES ARMY OPERATIONS COURSE 52 July 2025	
KEY DATES	
Application Deadline	16 May 2025
Offers of Attendance	13 June 2025
Registration of Participants	20 June 2025
Orientation	Late June 2025 (Online – dates TBD)
Arrival in Kingston	Tuesday 1 July 2025 (ideal)
	Friday 04 July 2025 (no later than)
Exercises	Saturday 05 – Friday 18 July 2025
End Exercise Administration	Saturday 19 July 2025
Departure from Kingston	Sunday 20 July 2025 (no earlier than)
Member – sign & date	

5.

CHAIN OF COMMAND APPROVAL	
I have reviewed this form and verified the applicant's service information and military resume. I attest that the applicant is suitable; and, I support their nomination.	
Commanding Officer – signature	
Commanding Officer - Name	
Mailing Address	
Phone Number	
Email	

6. Once complete, this form is to be submitted to the Dean, Reserve Individual Training and Education, as follows:

Lieutenant-Colonel Marc Gallant
 Dean Reserve Individual Training and Education
 Canadian Army Command and Staff College
Marc.Gallant3@forces.gc.ca

PARTICIPANT GUIDE
THE CANADIAN ARMY COMMAND AND STAFF COLLEGE
ATTENDANCE ON THE ARMY OPERATIONS COURSE FINAL EXERCISES 2025

1. The invitation to the Army Operations Course (AOC) Final Exercises is designed for army officers who have already graduated from their own country's equivalent to the Canadian Army Command and Staff College. These officers will attend an orientation and the AOC final exercises but do not receive a formal qualification. Participation in these final exercises sees the participants and students planning and executing joint operations at the brigade and division level. The training is delivered available in both English and French. Strong verbal and written English or French language ability is essential.
2. The AOC teaches combined arms army doctrine, planning and execution of army operations at the battle group and brigade level to senior Captains to prepare them for sub-unit command and staff appointments at the formation level in a digitized environment. International participants are invited for their professional development and to promote interoperability, international collaboration and relationship-building. International participation in the AOC final exercises allows for the exchange of experience and knowledge benefitting all.
3. The final exercises will have students and participants train in high tempo brigade level operations in a division context. Using a computer simulated environment, participants will plan formation level operations, conduct current operations and employ command staff procedures for land operations. Emphasis will be on operational staff procedures within a multinational brigade group. The Canadian staff system will be taught with an emphasis on operations, logistics and intelligence. There will be approximately 110 officers participating in the exercises, with the majority being Canadian and 10 from other nations.
4. Rations and quarters will be available at the composite rate of \$40.00 Canadian dollars per day for the course. Arrangements can be made with respect to an earlier arrival and/or later departure. The course Dean will send complete administrative instructions to the selected participants once they are identified. Funding for each participant's pay, travel, rations and quarters are the responsibility of their home nation.
5. It has been our experience that both international and Canadian participants benefit from this integrated approach to training. Should you have any questions, please contact Lieutenant-Colonel Marc Gallant, Dean of Reserve Individual Training and Education via telephone at 613-541-5010 xt 3286 or Marc.Gallant3@forces.gc.ca via email.

6. Nominations should be senior captains or majors and meet the following requirements:

- (1) Be a graduate of their national army staff college or equivalent; and,
- (2) Hold a current level 2 (SECRET) security clearance; and,
- (3) Have strong English or French language abilities;

Candidates will be interviewed by Directing Staff to confirm suitability.

7. Key dates are as follows:

Application Deadline	16 May 2025
Offers of Attendance	13 June 2025
Registration of Participants	20 June 2025
Orientation	Late June 2025 (Online – dates TBD)
Arrival in Kingston	Tuesday 1 July 2025 (ideal) Friday 04 July 2025 (no later than)
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End Exercise Administration	Saturday 19 July 2025
Departure from Kingston	Sunday 20 July 2025 (no earlier than)

Application Process

An application form is attached as Annex A. It must be completed and submitted to the Dean, Reserve Individual Training and Education, is as follows:

Lieutenant-Colonel Marc Gallant
Dean Reserve Individual Training and Education
Canadian Army Command and Staff College
Marc.Gallant3@forces.gc.ca